

Welcome to the Public Sector Digital Engagement Day

Glasgow | 6 December 2017 | #govtour17



Granicus - A quick intro

Dave Worsell

Managing Director Granicus Europe

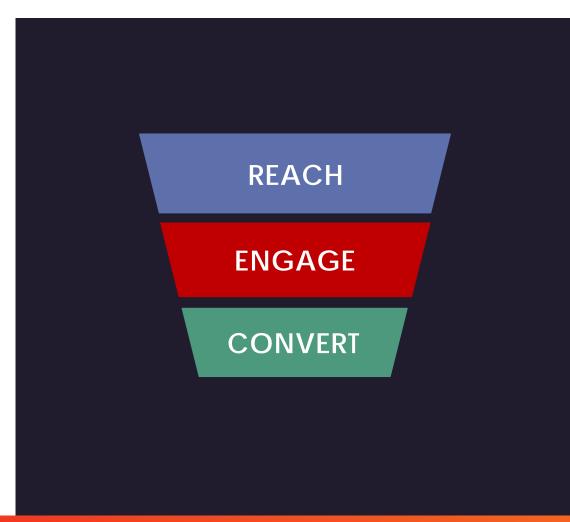
@dworsell

We help you deliver communications aligned with your strategic objectives.



GovDelivery Communications Suite

- GovDelivery Network
- Communications Cloud
- Professional Package for Communications Cloud
- Connect
- Targeted Messaging Service
- Interactive Text
- Enhanced Security
- Digital Engagement Services







North















Lanarkshire

Council











Drive Ager











































Trusted in the UK, Europe and US

11.5M +

UK CITIZENS

in the GovDelivery Network subscribe to receive targeted communications 150 +

CUSTOMERS

in the UK & Europe are part of the global Granicus community 12B +

MESSAGES SENT

annually via the GovDelivery Communications Cloud's 1,800 users

11

OF THE 24

largest UK cities use Granicus communications solutions

3,000+

ORGANISATIONS

across the globe use Granicus' solutions every day to improve government 5M+

GOVERNMENT

legislative media files are being accessed by citizens

150M +

CITIZENS WORLDWIDE

use Granicus' solutions to improve government transparency and engagement

400+

TERABYTES

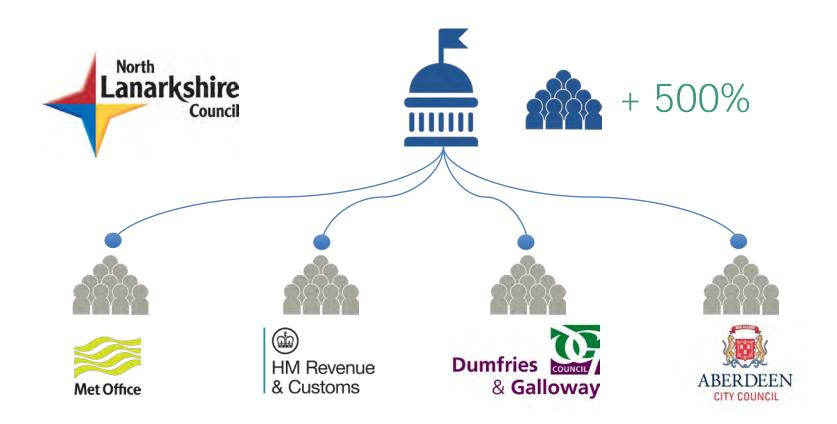
of data stored in secure and redundant data centres

97%

RETENTION RATE

with best-in-class customer care and support teams

The power of the Network...





Examples: Helping the public sector be more effective and improve lives

£770K

extra annual income from greater take-up of garden waste collection service (London Borough of Havering Council) 26%+

arts & heritage event sales originate from email marketing (Southampton City Council)

74% or £5K+

reduction in calls

in one day (school offer day)
due to targeted channel shift
campaign
(Birmingham City Council)

11K

app downloads

& 250K citizens & emergency responders receiving critical weather alerts (Met Office)

300+

more residents in work

or training after 10 months of dedicated jobs email bulletin (Bedford Borough Council) 3/%

of bookings originate from email marketing

for ReActiv8 sports & exercise programmes
(Bedford Borough Council)

100%

automated campaigns

save staff time & reduce workloads (Wrexham County Borough Council) £1.3M+

saving for residents

due to increased take-up of community energy schemes (Sheffield City Council) £10k

generated per email bulletin

in new bookings for 'Luxury Beach Lodges' (Bournemouth Tourism)



Stephen Penman

Head of Communications and Digital Learning North Lanarkshire Council



Who do you think you are talking to?

Challenges and opportunities for communicators

Stephen Penman





Newspaper Readerships - Updated (31/10/2016):

1666

16905

Kirkintilloch

0.60

428

3.9

100.00

763

903

Newspaper	Frq	Typ	Total AIR \$	Area Adults AIR	Area AIR% \$	Circ +	RPC ÷	Paid%	Men •	Women	15-24	25-34	35-44	45-54	5
Airdrie & Coatbridge Advertiser	W	P	24803	24158	8.69	8065	3.0	100.00	11163	12995	2263	2774	3356	4718	2
Cumbernauld News & Kilsyth Chronicle	W	Р	13466	13466	4.84	4072	3.3	100.00	6236	7230	1284	1391	1823	2638	2
DAILY RECORD - SCOTLAND	M	P	456617	51443	18.50	19461	2.6	100.00	26489	24954	3388	4686	7479	8569	
Edinburgh - Evening News	E	Р	56237	22	0.01	6	3.7	100.00	11	10	2	2	2	4	2
Glasgow - Evening Times	Е	P	81331	8229	2.96	2416	3.4	100.00	4198	4030	745	706	936	1514	
Hamilton Advertiser	W	Р	39297	10812	3.89	2231	4.8	100.00	5021	5792	986	1231	1412	2127	

Source: JICREG

149

Council has five-year plan

Judith Tonner

Education, employment, housing and services for older people and those with disabilities are among the top priorities of North Lanarkshire Council's new five-year plan.

The local authority has produced a strategy covering the period until 2018, which focuses on the four themes of health, lifelong learning, regeneration and developing the council under the motto "service and people first".

Chief executive Gavin Whitefield said: "During this period we will continue to face an unprecedented squeeze on services. The number of older people in our communities will continue to grow and welfare advice services will face

additional pressure as the impact of reform becomes more apparent.

"We will continue to achieve the savings and service transformation required to help us maintain progress and ensure that we continue to deliver the highest quality services to residents."

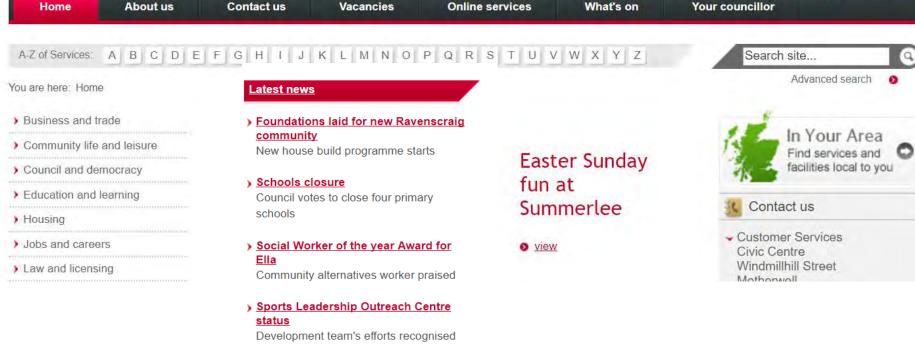
Among the health and wellbeing goals are reductions in homelessness, smoking, alcohol and substance use, plus improved diet choices and increased physical activity among the population.

Lifelong learning and regeneration outcomes include improving learners' qualifications and work opportunities, reducing unemploymentand meeting demand for housing.



service and people first





read more news 3

Source: web.archive.org

Past 7 days

Facebook Reach	84,052
Facebook Video Views	4,300
Facebook Page Likes	477
Twitter Impressions	137,500
GovDelivery Recipients	435,029
Website Page Views	203.899





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Business Plan - ROAD MAP Head of Enterprise and Place

Improve economic opportunities and outcomes

Action 1.1

WHY? What is it we ultimately expect to achieve - what is the impact? WHAT?	Provide employment support to reduce unemployment and underemployment 2. Pursue new opportunities to ensure North Lanarkshire is an			
What do we expect to see or hear as a result of our outputs and activities - what do we expect to deliver?	attractive place for business, investment and growth			
HOW? What key activities do we need to undertake in order to effectively contribute to achieving the ultimate goal?	1.1 Deliver a series of business-focussed events to engage with local businesses to support their growth, skills and development			
	 Through the Lanarkshire Business Gateway contract, we run a series of events including: a. Start Up Events to those thinking about starting a business and those business which are not yet trading b. Existing and Growing Business Events c. Local Events on key topics in areas of interest to the local business community d. Networking Events for businesses, partners and stakeholders Through the Supplier Development Programme, we run a series of workshops and webinars aimed at assisting businesses to improve their success and to get ready to bid for public sector contracts. 			

Key skills

- Understand the strategy
- Understand the money
- Understand your audience
- It's about the content
- Live in the real world
- Demonstrate your worth



Thank you Any questions?

@stephenpenman
@nlcpeople



Gary Hurr

Strategic Manager for Online and Customer Care Development Glasgow City Council



Glasgow City Council

Driving Efficiency through Technology
Customer First Programme (Save Time Go Online)



Encouraging Channel Shift



We're promoting online services ahead of telephone and face to face contact to continue to reduce our costs. We're receiving **61%** more web referrals via social media.

Referrals via Social Media					
2017	72,354				
2016	44,989				
Volume Change	27,365				





An online, marketing campaign with STV Glasgow was live throughout the Spring and was backed up with social media activity around high volume transactions like missed bins. The campaign was targeted at Glasgow residents and around **1,200** people clicked through to the website from a total of 1m viewers of the STV web page - that's a click through rate of **0.13%** which is well above the industry standard.



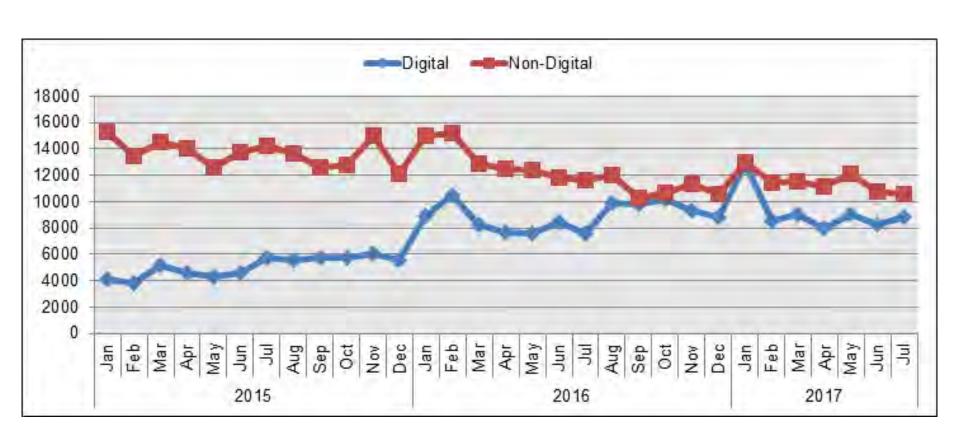


Glasgow City Council @GlasgowCC - 30 Sep 2016
Register for myaccount and get full use of our new online forms
ow.ly/IXZS304nPFE ow.ly/6kjU304pPUk#SaveTimeGoOnline

Evidence of Channel Shift



Customers and businesses are responding to our **Save Time Go Online** campaign and moving across to digital channels

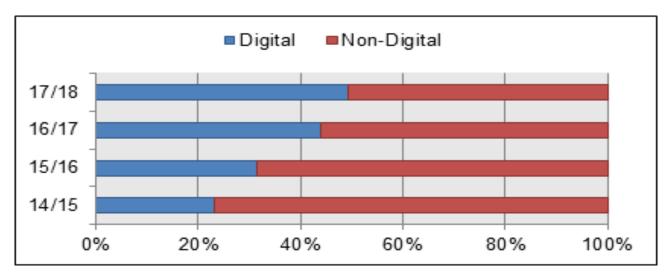


Evidence of Channel Shift



Customers and businesses are responding to our **Save Time Go Online** campaign and moving across to digital channels - here's the predicted situation based on the last 3 years data

	Digital	Non-Digital
14/15	27%	73%
15/16	42%	58%
16/17	47%	53%
17/18	56%	44%



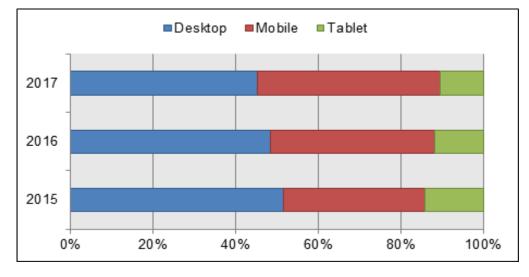
Evidence of Channel Shift - Mobility



The drive for **mobility** is part of our **Save Time Go Online** campaign. Based on the current data, mobile usage will have increased **28**% by the end of 2017 and **37**% by the end of 2018. Desktop usage will have fallen **13**% by the end of 2017 and **18**% by the end of 2018.

	Desktop	Mobile	Tablet
2015	51%	35%	14%
2016	48%	41%	11%
2017	44%	45%	10%
2018	42%	48%	10%





Evidence of Channel Shift - Telephony



Call numbers are significantly less for all main lines where we have an online offering

LES (Cleansing/Roads/Parks)						
2015 2016 2017						
Requests	186,231	190,793	154,161			
Change	-32,070	-36,632				
% Change	-17%	-19%				

Council Tax							
2015 2016 2017							
Requests	130,843	142,336	9,6594				
Change	-3,4249	-4,5742					
% Change	-26%	-32%					

Housing Benefit						
2015 2016 2017						
Requests	67,106	62,004	60,506			
Change	-6,600	-1,498				
% Change	-10%	-2%				



Evidence of Channel Shift - Website

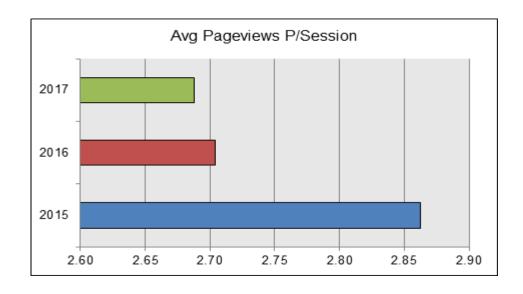


Our much improved website is encouraging self-service, with the most popular tasks being the highest visible – usage has increased by **37**%



	2016	2017	Change	% Change
Sessions	2,405,317	3,291,915	886,598	37%
Page Views	6,520,528	9,171,122	2,650,594	41%

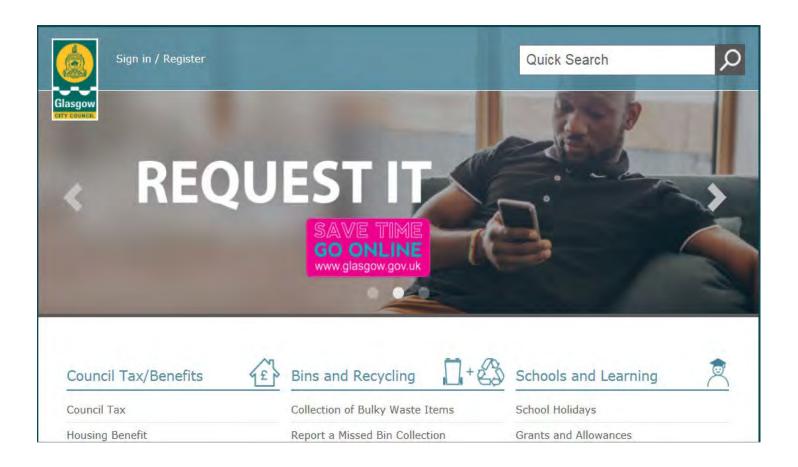
Website Load Times							
Year	Load Time	Change					
2015	3.58s	-31%					
2016	3.25s	-37%					
2017	2.24s						



Evidence of Channel Shift - Website



After adding Save Time Go Online to the carousel, page views per day are up 867%



Evidence of Channel Shift – App





The My Glasgow app gives citizens the ability to use our services digitally, reducing back office processing









Evidence of Channel Shift – App



More and more of our customers are communicating with us via the app for ease and convenience – they help us keep Glasgow looking smart.



Bulk Uplifts: Phone v App v Email					
	Phone	Email	Арр		
2015	70,390	7,438	11,701		
2016	56,649	1,044	34,775		
% Change	-20%	-86%	197%		
Volume	-13,741	-6,394	23,074		



Award Shortlistings

Customer First has been shortlisted for the **LGC Awards 2018** in their 'Driving Efficiency through Technology' category. Also, our MyGlasgow app was previously shortlisted for the **Holyrood Connect ICT Awards 2015** for the 'Connect Mobile' Award.







Huw Ap Dewi

Digital Projects Officer
Wrexham County
Borough Council

Location of Wrexham in the United Kingdom

Situated just 12 miles south-west of Chester, in the attractive landscape of the North Wales Borderlands, Wrexham is now widely recognised as the region's principal commercial centre.

Wrexham is within a 2 hour drive of one third of the UK's population and half of its manufacturing industries.









Population 134,844

Subscribers 30,167

Topics 50

Engagement Rate 61.6%

Remember to put your bin out!

Black Bin this week



Your **Black Bin** and **Recycling** are due for collection tomorrow. Please ensure that your bin is out by 7:30am ready for collection.

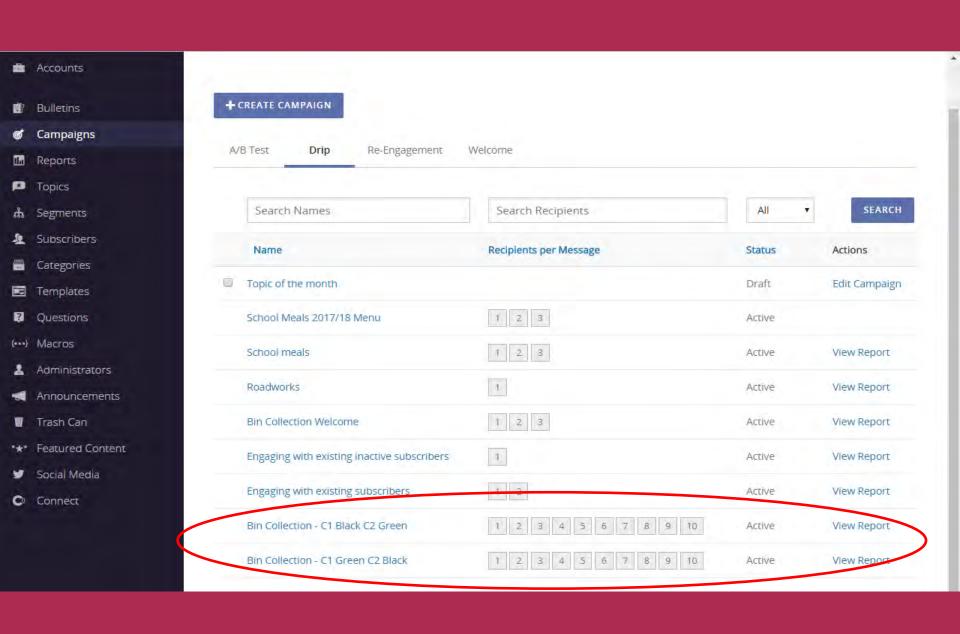
Click here for further information on Waste and Recycling, such as; what goes in which bin, frequently asked questions about Recycling and Household Recycling Centres.

Collection Subscribers reminder of Bin Huw Ap Open a Friday, View Report 04/28/2016 04:00 PM BST Dewi collection Copy Calendar 2 reminde... Green Bin Collection Subscribers reminder of Bin. Huw Ap Open a 04/28/2016 04:00 PM BST Friday, View Report collection Dewi Copy Calendar 1 reminde... Black Bin Collection Subscribers reminder -Huw Ap of Bin Open a Thursday, 04/27/2016 04:00 PM BST View Report collection Dewi Copy Calendar 1 reminde... Black Bin Collection Subscribers reminder of Bin Huw Ap Open a View Report Thursday, 04/27/2016 04:00 PM BST collection Dewi Copy Calendar 2 reminde... Green Bin Collection Subscribers reminder -Open a of Bin Huw Ap 04/26/2016 04:00 PM BST Wednesday, View Report collection Copy Dewi Calendar 1 reminde... Black Bin

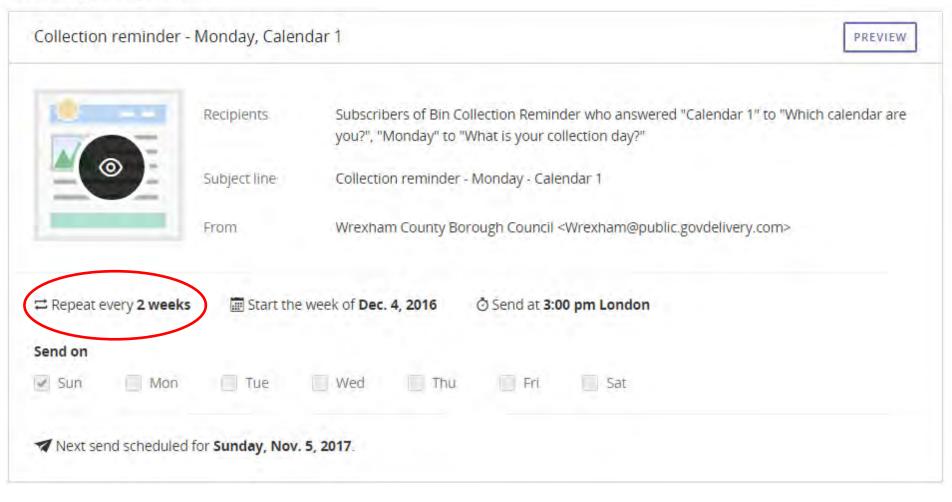
Displaying bulletins 1 - 100 of 477 in total

Page 1 of 5

Results per page: 10 25 50 100



Message Sequence



Subscribers: 7,374

Open rate: **50.95%**







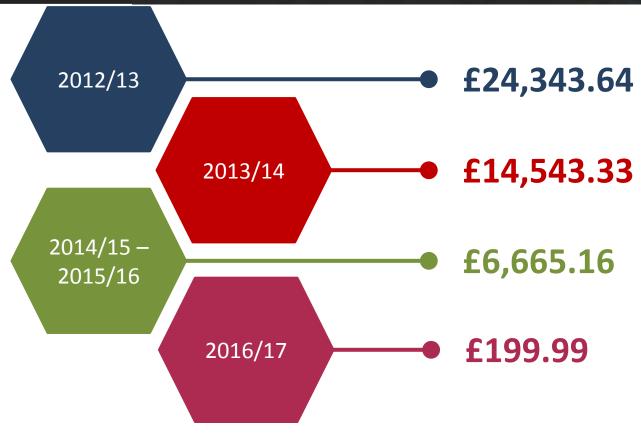
48%

Reduction in the number of "wrong bin out" calls.

27%

Reduction in bins not being emptied due to contaminated waste.





Printing and distribution of 50,000 copies

Started using E-zine and print on different quality paper (newsprint)

E-zine and print of 3,000 copies distributed to Council service points

E-zine purely using GovDelivery to distribute and no printed copies

NEWS

HOME BIZ & EDUCATION ~

COUNCIL SERVICES ~

PEOPLE & PLACE ~

OTHER ~

200







TRENDING NOW

CHILDREN KEEP AN EYE ON ARCHITECTURAL HERITAGE

S

2

WREXHAM COUNCIL NEWS

Did you see these?



NEW MOBILE PAYMENT SYSTEM WILL MAKE USING CAR PARKS "EVEN EASIER"

Do you use Wrexham Council's car parks very often?

If so, you'll be interested to know that a new payment method will come online next week.



MONDAY NIGHT IS LADIES' NIGHT

Do you want to be able to run 5km? Get started in the gym? Or take up swimming? Then Mondays will be your night!

Read More



HOME BIZ & EDUCATION - COUNCIL SERVICES - PEOPLE & PLACE - OTHER -

WEIRD RECYCLING: YOU WON'T BELIEVE WHAT SOME PEOPLE PUT IN THEIR GREEN BINS

July 19, 2017











Green bins are for garden waste. You fill them up with grass cuttings and so on,...and then we turn it into lovely compost.

Sounds simple, right? But you'd be amazed at some of the weird and random objects our recycling teams find on green bin-collection day.

Try barbeque gas bottles for starters. It probably goes without saying that metal gas containers don't make great compost, but we've found them.

MUST READ

WHY PEOPLE IN WREXHAM SHOULD REGISTER TO VOTE

WHAT BRINGS IN £1 MILLION TO WREXHAM – AND SENDS OUR TWITTER FEED INTO...

KING STREET COFFEE – PERFECT BREW FOR SUCCESS

DON'T MISS YOUR BIN COLLECTION – PUT IT OUT EARLY

THUNDERBUG ARE
TAKING THE SPOTLIGHT...
AND IT'S GOING TO BE
AMAZING

POPULAR CATEGORIES

People & Place	150
Council Services	104
Dia F Education	45



Weird recycling: You won't believe what some people put in their green bins



- Title: Weird recycling
- Topic: Waste services info
- Recipients: 4,602
- Total Opens: 4,158
- Unique Opens: 2,538 (56%)
- Total Clicks: 1,674
- Unique Clicks: 1,543 (34%)



Wrexham County Borough Council

Published by Hootsuite [?] - August 7 - €

FIVE THINGS TO DO THIS WEEK FOR A POUND OR LESS! http://owl.li/b2Y830edA3w



..

Wrexham County Borough Council

Published by Hootsuite [?] - September 14 - €

"What do I pay my Council Tax for?" - find out: http://bit.ly/2f78pn8



"What do I pay my Council Tax for?" - find out here!

It's a very common question. Someone might find themselves dissatisfied with their service, or annoyed at some of the ways in which our services...

NEWS.WREXHAM.GOV.UK

...



IOME BIZ & EDUCATION ~

COUNCIL SERVICES ~

PEOPLE & PLACE ~

OTHER



Home - Other

WHAT BRINGS IN £1 MILLION TO WREXHAM – AND SENDS OUR TWITTER FEED INTO OVERDRIVE?

October 25, 2017











MUST READ

TAKE A LOOK AT PLANS FOR NEW-LOOK WREXHAM LEISURE CENTRE HERE

WHY THIS LOCAL SPORTS CLUB WAS BOWLED OVER BY IMPROVEMENT WORK...

DO YOU RENT OUT A PROPERTY IN WALES? READ THIS...

MOTHER GOOSE'S COMMITMENT TO HER LITTLE ONES

LET OTHERS HAVE ALL THE SAY ON HOW WE SAVE £13M (OR DON'T...)

POPULAR CATEGORIES

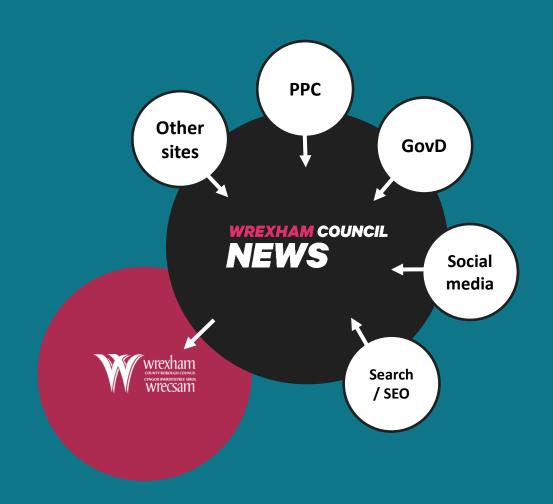


Twitter

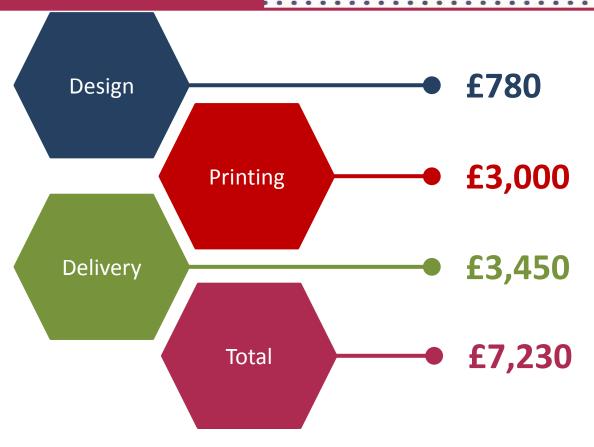
- Reached 50,400 people,24 retweets, 50 likes
- Ranked 7th on
 GreatUKGovTweets
 25/10/17

Facebook

Reached 7,400 people, 13 shares, 36 likes



HOUSING



Paid to an external design company

12,000 copies

11,500 copies

Total per issue: sent quarterly. £28,920 annually



My Updates Survey 2017 988 responses



Face 2 Face £4.73 per visit	£4.73 (per visit) x 392: £1,854.16	Estimate savings based on full subscriber list (61.6% engagement rate): £34,297	Estimate savings based on full subscriber list (100% engagement rate): £55,681
Telephone £2.51 per call	£2.51 (per call) x 373: £936.20	Estimate savings based on full subscriber list (61.6% Engagement rate): £17,198	Estimate savings based on full subscriber list (100% engagement rate): £27,921

Total

£2,790.36

£51,495

£83,602

"I just enjoy the variety and, of course, the bin reminder. All the Council matters in a handy place - good idea."

"I think my updates are useful and clear"

"All very good"

"Gritter topic is useful"

"A good service, well done"

"I'm very grateful for your reminders"

"I like the updates, I have mental health problems, this causes me to be forgetful, with updates I can be reminded of bin collection to ensure I can get the bin out in time and which bin I need to put out."

"Perfect as it is!"

"Bin collection email works and is very useful."

"In my opinion it's perfect"

"Excellent email service! The bin day reminder is great!"

"Your information is excellent"

"Think it's great well done"

"I like the reminder of which bin is to be collected the following day - works well. Thank you"

Thank you / Diolch



Darren Caveney

Co-creator comms2point0







the commercial communicator

Darren Caveney

a whitepaper to help you generate income

Dave Worsell, Granicus UK

- a new advertising pilot and why audience is key

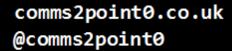
Andy Allsopp, Essex County Council

- marketing a traded service









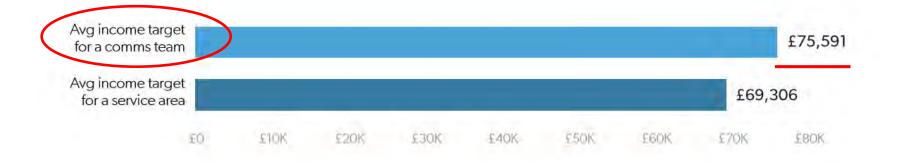


THE LATEST RESEARCH

A NEW WHITEPAPER



WHAT IS THE THE AVERAGE INCOME TARGET?



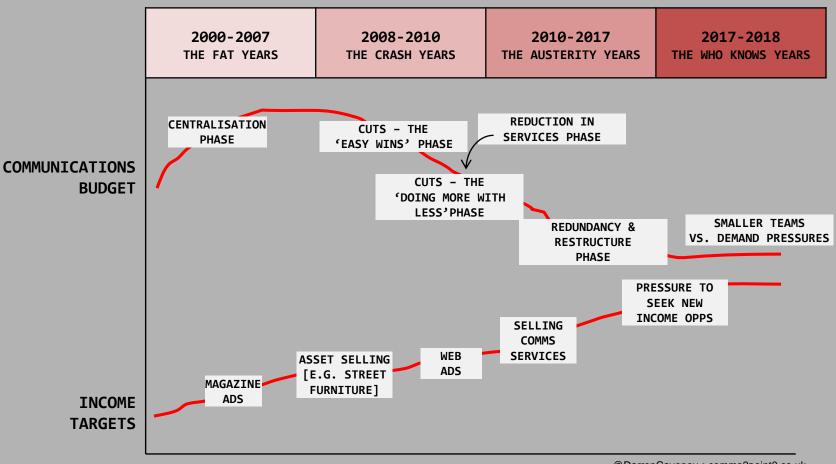




comms2point0.co.uk
@comms2point0



THE RISE AND FALL OF THE PUBLIC SECTOR COMMS TEAM BUDGET



BUDGETS CUTS



HOW DOES YOUR BUDGET COMPARE WITH THREE YEARS AGO?



13.4% Increased

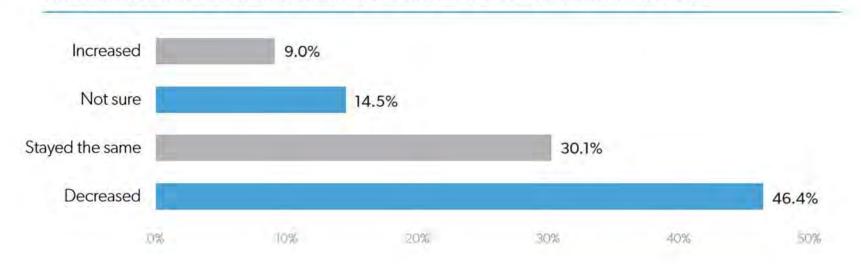


22.5% Stayed the same



64.1% Reduced

HAS YOUR BUDGET CHANGED IN THE 2017 TO 2018 FINANCIAL YEAR?





SMALLER TEAMS



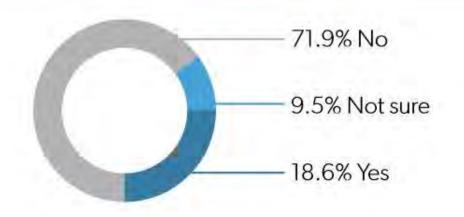
IS THE TEAM SIZE TO CHANGE IN THE NEXT 18 MONTHS?



INCOME TARGETS



DO YOU HAVE AN INCOME TARGET?





THERE IS HOPE





a white paper to help you...

- research and data
- 12 case studies
- ideas to inspire

http://bit.ly/2wauFj6





comms2point0.co.uk
@comms2point0



Bournemouth Tourism





Bournemouth Tourism

tourism strategy

Fifteen luxury beach lodges built as part of a £5.9m-investment into this strategy

pr and comms activity

- Advertising and PR campaign targeting specific groups e.g. DINKs, Empty nesters

email to generate sales

Email bulletins promoting the lodges achieve high open rates of 50% and click rates of 9.4%

conversion rates

 With a conversion rate (from click-throughs to actual bookings) of approximately 7% across all bulletins

results

- In the first 24-48 hours of sending one email bulletin promoting Christmas breaks = 5 bookings
- Each booking worth between £275 £650
- average income being generated through each email bulletin = £10k
 (7% conversion on click-throughs to bookings)



South Staffordshire Council





South Staffordshire Council

the plan

- the council's commercial team are spearheading an Efficiency and Income Plan

key outputs

- Created a Community Lottery scheme (which puts 60% of profits into good community causes)
- A Business Hub which lets out shared working space and consultancy services to SMEs and entrepreneurs
- The Councils customer services team are 'sold' as a service to local businesses to buy
- 'Good Life South Staffordshire' an app and website which connects local people to local businesses.

results

- The council generates income from activities such as Good Life South Staffordshire
- the strategy which is delivering a net profit of £600k



London Borough of Havering





London Borough of Havering



background

- digital strategy set out to generate £20k income from web and email ads
- identify where digital transformation could move away from traditional solutions

what?

- channel shift strategy identified opportunity for online renewals in areas like garden waste collections
- web, social and targeted email pointed to dedicated web page for resident sign-ups

how?

- increase number of customers using garden waste service
- grow email subscriber base & sell ad space in emails

outcomes

- grown email subscribers to **135k** (57% of borough) receive minimum two emails per month
- 73% of garden waste renewals now taking place online via self serve
- **375%** increase in renewal versus previous year
- £350k increase in revenue from this service year 1
- £770k annual revenue 2016/17 (self-serve)
- **£18k** income from email adverts







keep in touch



Dave Worsell

Managing Director

Granicus (Europe)



GRANICUS























THE 2017 GENERAL ELECTION



Experience style and practicality with **ŠKODA ON MOTABILITY**





ARE YOU DUE A PAY RISE?



CHECK Your Pay

It's election time!

Find your candidates at whocanivotefor.co.uk



7 councils

3 months

657,267 subscribers

13,971 clicks

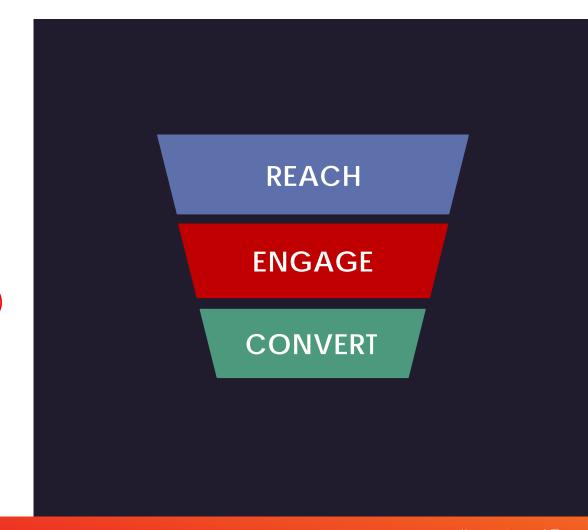
Email - Old school but still king



Across sectors email delivers the best return on investment

(£33 for every £1 spent*)

*Source: Campaign Monitor, Adestra, Econsultancy, MyEmma



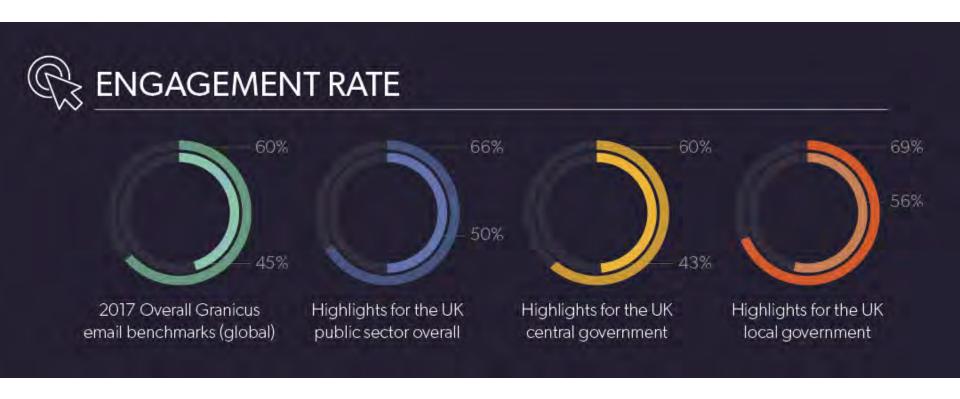
Make your email marketing more effective

- Monitor, evaluate and optimise

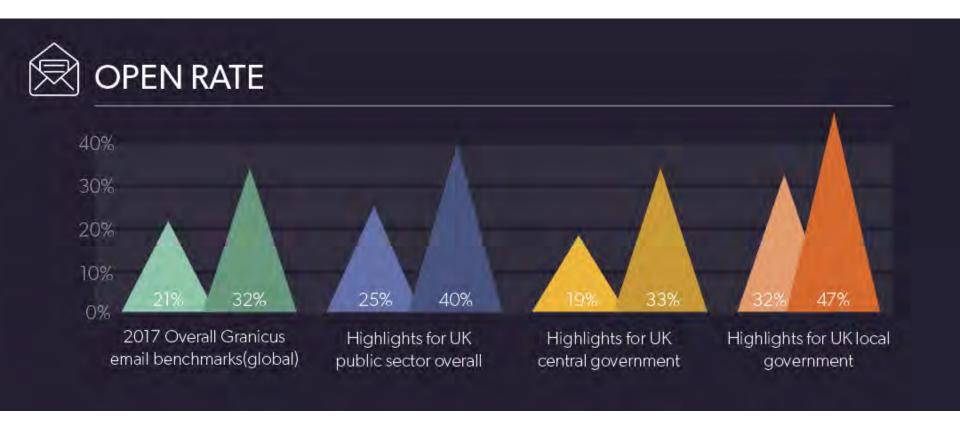


Pick up a copy of the new public sector email marketing benchmarking report to compare and improve your metrics.

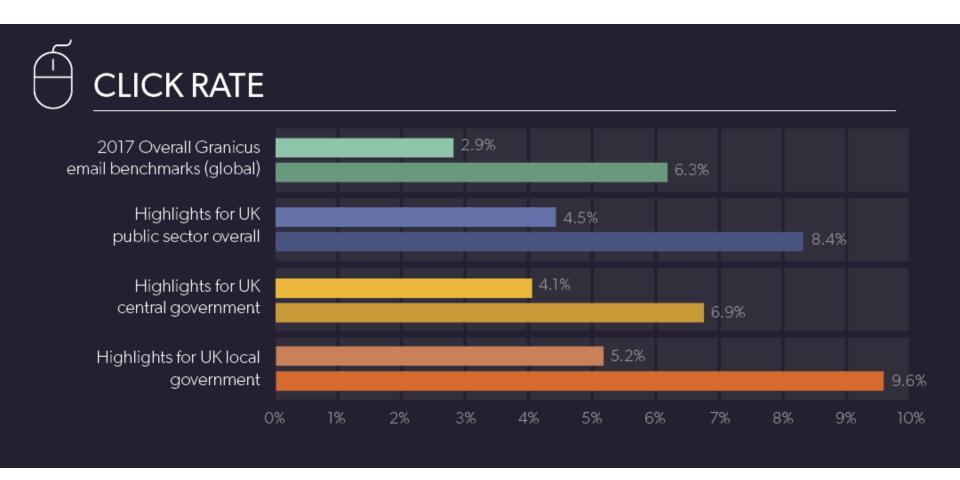
Email - Strong performance in the UK public sector



Email - Strong performance in the UK public sector



Email - Strong performance in the UK public sector



ADVANTAGES OF EMAIL ADVERTISING

- Large engaged audience
- Highly targeted advertising opportunity
- Attractive to local and relevant businesses
- Ability to segment audiences
- Ability to track engagement and ROI
- Ad positioning unobtrusive
- Ability to A/B test and optimise performance

WHY PARTNER WITH GRANICUS ON IT?

- Proven channel with gov't and private sector ads
- Easy setup
- Zero maintenance required (we manage everything for you)
- Reputable advertisers and quality control
- Cut the cost of your email marketing and put money back into your comms budget

We can help you start generating income through email ads.

Interested? Email lorna.perry@granicus.com



Dave Worsell, Managing Director Granicus (Europe)

dave.worsell@granicus.com @dworsell | @GranicusUK



Andy Allsopp

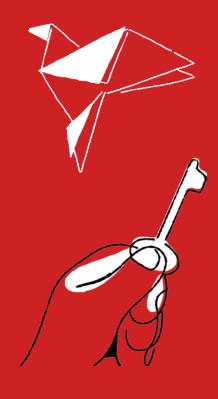
Head of Communications and Marketing
Essex County Council

MARKETING A TRADED SERVICE

Andy Allsopp
Head of Communications and Marketing

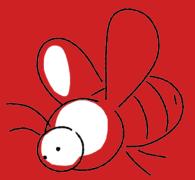


MARKETING IS TOO IMPORTANT TO BE LEFT TO THE MARKETING DEPARTMENT



TRANSFORM THE COUNCIL TO ACHIEVE MORE WITH LESS

LIMIT COST AND DRIVE GROWTH IN REVENUE



OPTIMISE REVENUE FROM SERVICES BY CHARGING APPROPRIATELY AND REALISING COMMERCIAL BENEFIT



Trading Services

Revenue generated supports frontline services



CUSTOMER SATISFACTION

DELIVERING WORLD-CLASS SUPPORT SERVICES





Doubled customer base to 4300 schools in three years



Work with one in four primary schools in England





Staff over three years



CLIENTS INCLUDE:



EMERGENCY

ACADEMIES



LOCAL AUTHORITIES





TRADING

OVER 100

LEGAL SERVICES UNCOMPROMISING COMMITMENT

EXCELLENCE

OVER 600 CLIENTS ACROSS THE COUNTRY essex outders











CLIENTS INCLUDE: SCHOOLS, CORPORATE, LOCAL BUSINESSES, COLLEGES, PRINCES TRUST TEAMS, NATIONAL CITIZENSHIP SERVICE



OF OUR CLIENTS **OVER THE PAST 4 YEARS**

CURRENTLY MANAGING 517 HECTARES FOR NATURE CONSERVATION



REGISTERED BATTLEFIELD

LISTED BUILDINGS

CONSERVATION









REGISTERED PARKS & GARDENS

MORE THAN INSPECTED OVER THE PAST 4 YEARS

MORE THAN **ASSESSMENTS** COMPLETED

APPRENTICESHIPS ACCREDITED QUALIFICATIONS **SKILLS & CREATIVITY**

COMMUNIT



ACL OPERATES ADULTS AND YOUNG PEOPLE **EACH YEAR** MORE THAN



ACROSS ESSEX

450 TUTORS

ESSEX COUNTRY PARKS

NUMBER OF GREEN



FOUR IN 2017/18

VISITOR NUMBERS UP FRO IN 2015/16



COUNTRY

PARKS

HERITAGE SITE



MILLS

MORE THAN 150 HOURS OF CPD TRAINING COMPLETED BY OUR ECOLOGISTS (2016)







MARKETING WITHOUT DATA IS LIKE DRIVING WITH YOUR EYES CLOSED

























THE ESSEX COUNTY COUNCIL BRAND

Strong brands have loyal customers. They identify their products and services clearly, consistently and proudly.

Their communications contain consistent messaging and tone of voice and employees understand and model the brand values and vision of the organisation.

Our brand is a promise of quality to Essex County Council customers.

It represents what we do and how we do it. It provides our users with a sense of security, since it clearly illustrates our accountability.

Essex County Council's services and products rely on Essex County Council being perceived as trustworthy and genuine. Every employee, partner and contractor working on behalf of Essex County Council has a role to play in this. As ambassadors we all share the responsibility to respectfully and accurately represent the Essex County Council brand in our actions and communications.

Marketing Mixology Taster

The perfect blend for planning and delivering your marketing activity



WANT TO KNOW MORE?

Talk to us:

andy.allsopp@essex.gov.uk Karen.yates@essex.gov.uk

Join us:

Traded Services Marketing Communications Masterclass Murray Edwards College, University of Cambridge Tuesday 30 January 2018

Members of LG Comms: Free

Non-members: £99 (pre-Christmas), £150 from 01 January 2018



Claire Aitken

Communications Manager
Dumfries and Galloway
Council

GRANICUS #govtour17

Claire Aitken

Survival of the fittest





In the good old days...



Communication campaigns were created and used a mass marketing approach

- Leaflets, postcards, posters, anything made of paper!
- Newspaper advertorials
- Billboard advertising
- Bus backs
- Television advertising
- Radio advertising
- Cinema advertising
- Supermarket receipts/bus tickets
- Freebies e.g. pens, pads, umbrellas, cuddly toys
- Balloon release



And now...



MORE????





Nobody questions the numbers



How do we become influencers?

- In a time of budget savings, we need to be able to evidence the effectiveness of our communications
- Challenge tradition
- Demonstrate value for money
- Target our information more effectively



Case study – leisure and sport brochures





activities...











SPORTS academies

dumgal.gov.uk



Case study – school meals





This bulletin was sent to the following groups of people:

Subscribers of School Meals (1667 recipients)





from this person.

Futureproofing our service

At Dumfries and Galloway, we don't have any front to back services yet

As services move online, how are we going to alert people to the information?

Where does the call to action come from?









Carolyne Mitchell

Digital Team Leader
(Communication and Strategy)
South Lanarkshire Council

GRANICUS #govtour17

Managing reputation: when fans hate and followers attack

Carolyne Mitchell Digital Team Leader South Lanarkshire Council

About me

- Digital Team Leader at South Lanarkshire Council
- Ex-journalist
- Early adopter of social media
- Social media slave
- @Cal444
- LinkedIn
- carolynemitchell@ wordpress.com



Objectives

- to understand different governance models
- to understand social engagement
- how to manage reputation using social
- to have some fun

How we'll do this

- short presentation
- room discussions on personal and organisational experience
- scenario to test reputation management
- as we go through this please think about your own governance model and that of others in the room







Governance models



Anytown Council



87
Facebook accounts







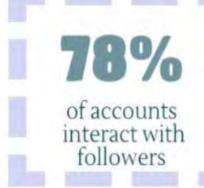
Anytown Council













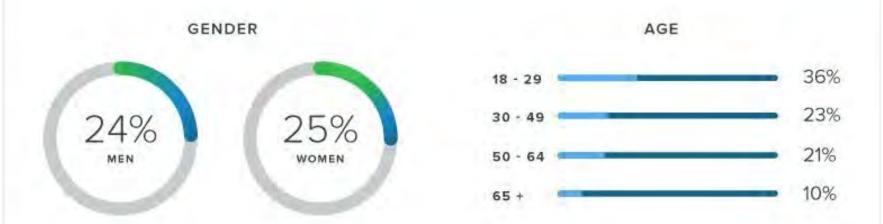
@anytownhelp

- dedicated customer service account
- clear, uncluttered timeline negative discussions harder to see
- clear separation of ownership
- can brand account differently opportunities to promote channel shift
- dedicated service updates to followers that are not suitable for main account. Can be more pro-active with known issues
- avoids marketing tweeting when customer request is still unattended

South Lanarkshire Council

- Social media policy written shortly after opening first account
 - Business case proforma to come to Comms for sign-off
- Social SignIn monitoring/publishing tool with 20 seats
- Social media awareness and writing for the mobile web training
- Social SignIn training
- Facebook
 - Digital Team are admins on all pages
 - PR officers are contributors along with the service
- Measurement is part of campaign measurement
- Customer services enquiries assigned via Social SignIn (reputational awareness)

Twitter Usage Among Key Demographics







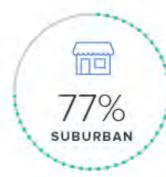


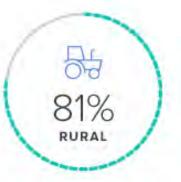


Facebook Usage Among Key Demographics



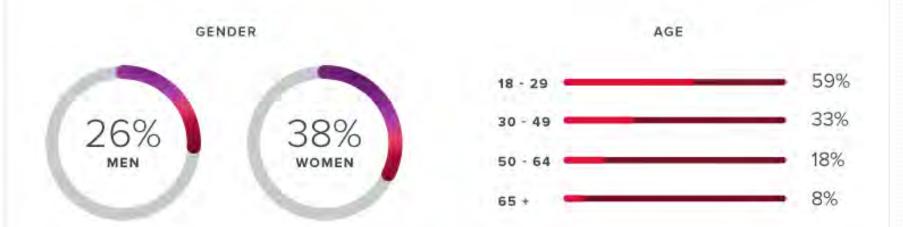








Instagram Usage Among Key Demographics









Linkedin Usage Among Key Demographics

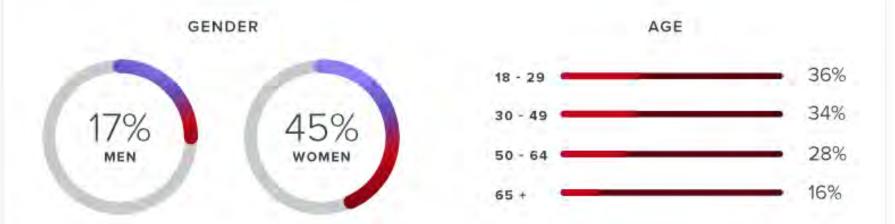








Pinterest Usage Among Key Demographics

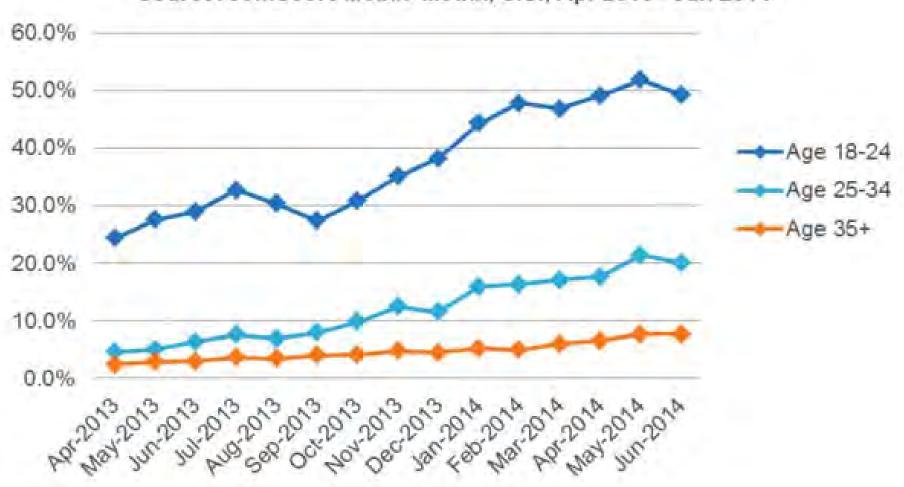








Snapchat App: Smartphone User Penetration by Age Source: comScore Mobile Metrix, U.S., Apr 2013 - Jun 2014



Managing a diverse audience

- know your segments
- deliver segmented messages
- use hashtags
- create targeted pages as well as corporate pages
- avoid linking accounts with different target audiences
- think about language
- think about images
- aim for messages that your target audience will share

Followers v. engagement

People follow your account for a reason

- they could be a fan
- they could need your advice
- you maybe have a service failure
- they disagree with a policy decision

How to keep them

- give them useful information
- keep them entertained
- regular posts
- but not too many
- give them sharable content

Our social media star



Management go social

- Gordon has access to real time weather info and the gritting lorries
- he has the clout to make decisions on the fly
- he has a friendly tone
- he has the skill to turn an argument into a meeting of minds



SLC Roads @SLCRoads Ilan 30

Clyde Street, Carluke will be closed from Luggie Road to Clyde Court on Mon 1

Feb (6am) for max of 4 weeks due to a gas network upgrade.



lan Arbuckle @radioman60 Jan 30

@SLCRoads that's ridiculous. How many more utilities firms are going to put traffic lights on Clyde street and dig it up. Talk to each other



@radioman60 Thats what we do. Do you have a specific concern?



lan Arbuckle @radioman60 - Jan 30

@SLCRoads its one of the busiest roads in carluke. Last year it was dug up four times. Here we go again. More traffic light delays



SLC Roads @SLCRoads Jan 30

@radioman60 Repairs to old gas mains don't seem too unreasonable. Indeed, sounds a safe approach



lan Arbuckle @radioman60 - Jan 30

@SLCRoads it is but why not do it all at once? But four times last year. How many this year?



SLC Roads @SLCRoads - Jan 30

@radioman60 Council cannot unreasonable deny access for utilities. Frustrates us as much as you



lan Arbuckle @radioman60 - Jan 30

@SLCRoads I know . I'm a surveyor in construction. Utilities firms are a law unto themselves. And cost a fortune

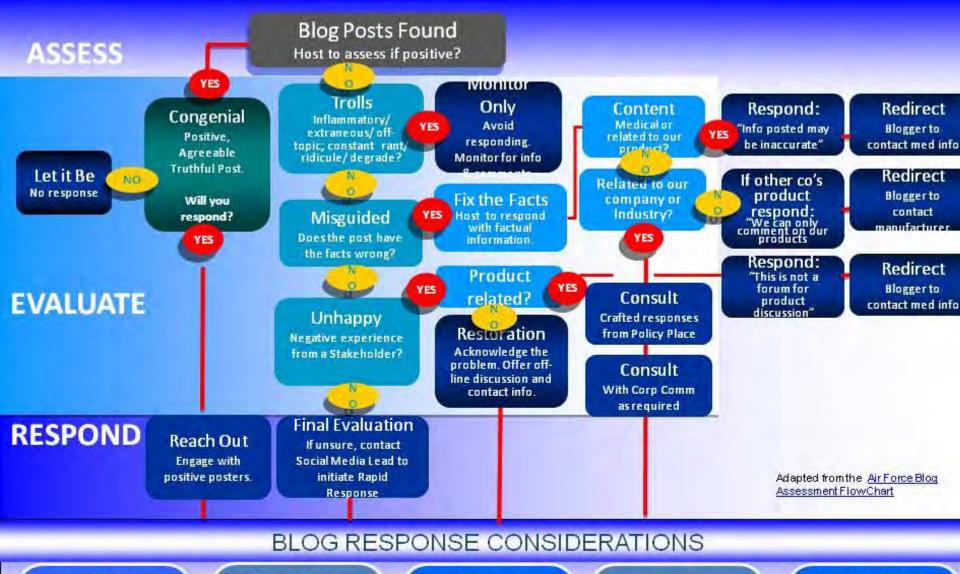


SLC Roads @SLCRoads - Jan 30

@radioman60 Sounds like we agree then?



lan Arbuckle @radioman60 - Jan 30 @SLCRoads yup &



TRANSPARENCY

Disclose your company connection

CLEAR GOAL

Response aims to inform guide/ document/th ank. Product or medical content discussion

TIMELINESS

Take time to create good responses, from a few hrs up to 48 hrs

TONE

Keep it conversation al and make positive statements. Make it person alized

INFLUENCE

Focus on the most influential blogs related to our company

A case study in empathy: 2 reactions to Hurricane Matthew

- Hurricane Matthew heads for southeastern US in 2016 with many people evacuated from their homes
- two brands react in ways that would affect their reputation
- Brand A is a hotel chain
- Brand B is Airbnb

BRANDA



Kayla Morris — Can't believe what they did to the guest coming to get away from the hurricane. Pathetic excuse of a company. How can you up your prices and kick people out that have paid? I can't wait to hear about your business failing.

last Friday 22 Reviews &



Noemi Romero — Price gouging during a hurricane....
how can you even stand yourself? Do you have a family?
Would you appreciate being treated in this manner during an
emergency? God don't like UGLY.. Remember, what goes
around comes around.

about a week ago - 2 Reviews - &

Brand A management response

"I don't know about the prices. I just run the hotel. I don't set the prices. Corporate sets the prices."

"We are deeply troubled by these allegations as they in no way reflect our brand values. This hotel is franchised. We don't manage inventory or rates."

Airbnb

- Airbnb changed its code to allow people to rent out their homes for free
- Past events such as the Paris shootings showed Airbnb that regular people show goodwill - #opendoor #porteouverte
- Airbnb hired a disaster specialist to advise on an emergency response policy
- Policy has been activated during 20 incidents since 2013
- Overall positive coverage across the media
- Overall positive sentiment on social media

Which brand do you want to be?



Exercise

- Corporate Facebook/Twitter run by Comms
- Planning blog/Twitter/Facebook run by Planners
- Countryside Rangers Facebook/Twitter run by Rangers
- Customer Services Twitter run by Customer Services
- Leisure Facebook/Instagram run by Leisure staff
- 6 area community Twitter/Facebook pages run by Housing officers

3 team types

Team 1 – no monitoring/publishing tool, all run natively
Team 2 – Social monitoring and publishing run by Comms
Team 3 – As B plus subscription alert service

Plans have been submitted for a heat transfer plant to be constructed on a green field site mid-way between two towns in your area.

This will involve the transportation of household waste to the plant where it will be treated and converted into energy.

The plans will appear on your website tomorrow and members of the public who have set up phone alerts will receive a text with a link to the plans, shortly after they have been uploaded.

Thinking about your assigned roles is there anything that you could or would do on social media at this early stage?

The planning alerts have gone out and by the next morning the Planning and the Corporate Facebook and Twitter accounts are inundated with enquiries about the plans.

Some are genuine questions but the majority are derogatory comments about planning taking backhanders and three councillors having a vested interest in the heat transfer company.

Most posts are also calling it an incinerator and commenting on the impact that the site will have on the environment and how close it will be to residential areas including four primary schools and one secondary school.

What, if anything is your response?

We are now into the second week and photographs are appearing on social media of this lorry trailer which has appeared next to the proposed site over the weekend. The hashtag #NoToIncinerator has also been established and it becomes clear that people are beginning to mobilise. A local biochemical scientist is one of the loudest voices and is blogging about the environmental impact with links to academic research

and news reports of similar projects that have been shelved due to public outcry.

How do you respond and what forward planning could you do?



We are nearing the end of the first month.

There is now a Facebook Community page, a Twitter account and a blog all set up by a now united protest group.

They post every day with a mixture of scientific arguments against the 'incinerator' and impassioned pleas about the health of the children in the area and the environment. Support for the group is growing and

the Twitter account has 6000 followers and the Facebook page has 10,000 likes – both are growing every day.

The local press has picked up on the story and are considering joining the campaign.

How would you deal with this turn of events?



The Community Councils in both towns have called a public meeting and invited the local councillors as well as reps from the national environment agency and environmental scientists. One of your comms officers lives in the town and goes along.

Her feedback is that there were no voices in favour of the heat transfer plant and that so many people turned up to the meeting that they couldn't all fit in the hall. The meeting had to be transferred to the local park.

By now the Say No Facebook page has 20,000 likes and Twitter has another 15,000 followers. Another opencast coal protest group has joined forces and they have another 10,000 likes on their Facebook page.

The Facebook groups for the areas affected have been swamped with conversations about the plans as have your corporate social media accounts and any other accounts with the council logo, even if they

have nothing to do with the proposals.

Rumours are still strong about councillors interests in the company and councillors are arguing with each other on Twitter.

What, if anything do you want to do on your social media channels?

The Say No protestors have visited another heat transfer site in another part of the country and were not impressed when they spoke to neighbouring residents about the noise of waste delivery lorries and the smells from the chimney.

They share the stories on Facebook and their blog. A week later the National Environment Agency revokes the operating licence at the other site due to gas escapes. This makes the national and local newspapers and television news. Social media has gone into meltdown.

Is there anything you can or should do on social media? Do you have enough people to cope with the demands of keeping up with everything?

As part of the planning process reports have been submitted by the National Environment Agency and the National Historic Protection Agency, both of which advise that the heat transfer plant should not be located in the proposed area and that because of some moss species it should be classified as an area of special interest.

However trust in the planning department is at an all time low and on social media no one believes that the plans won't go ahead.

How would you use to diffuse the rumours?

The plans have attracted 24,000 objections and the company withdraws its application.

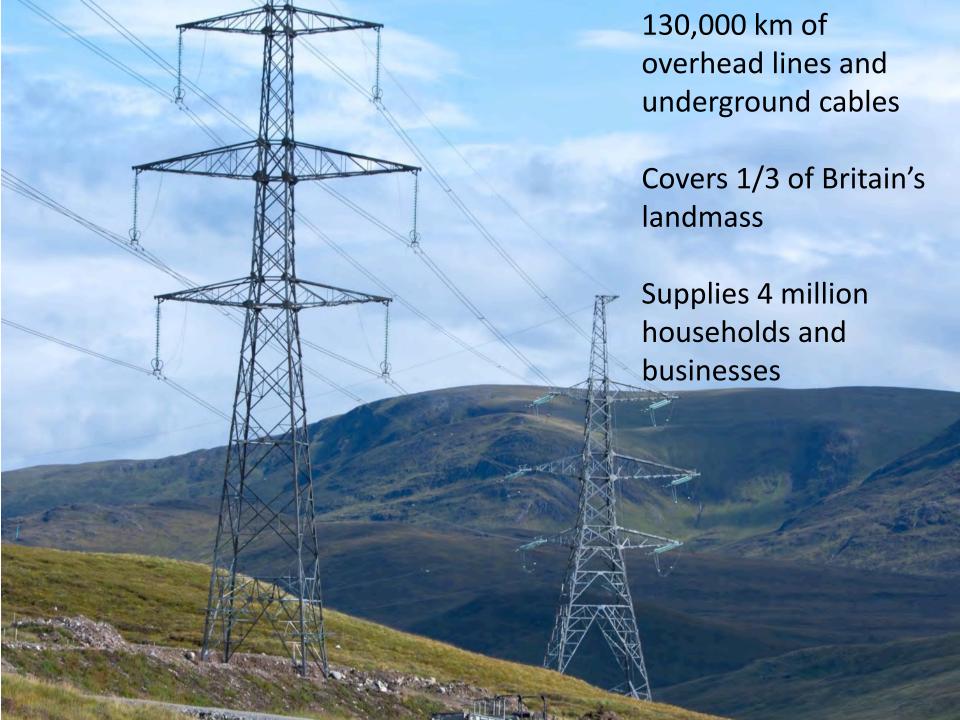
How would you share this news?

How will you measure the success of your work over this period?

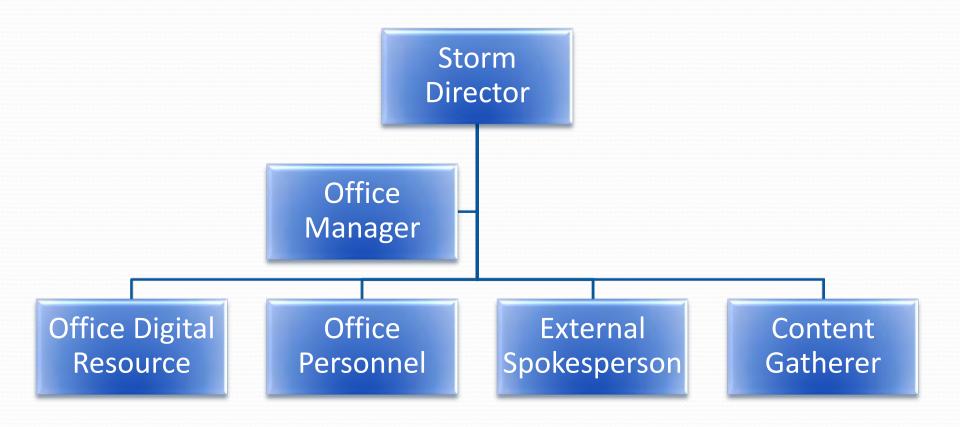
How will you plan for the future?

Storm season – Scottish and Southern Energy Power Distribution





Storm response structure



During normal conditions

- proactive communications about cable laying
- general power cut advice
- across all social media channels and corporate website
- social media used for customer services
- advance warning of bad weather on the way
- advice to help prepare for power cuts



Emergency comms strategy

Target audience

- people directly affected
- stakeholders

Strategy

- live blog
- integration between Storm Live and social media
- reduce call volumes
- create own content

Media interviews – the human face of SSEPD



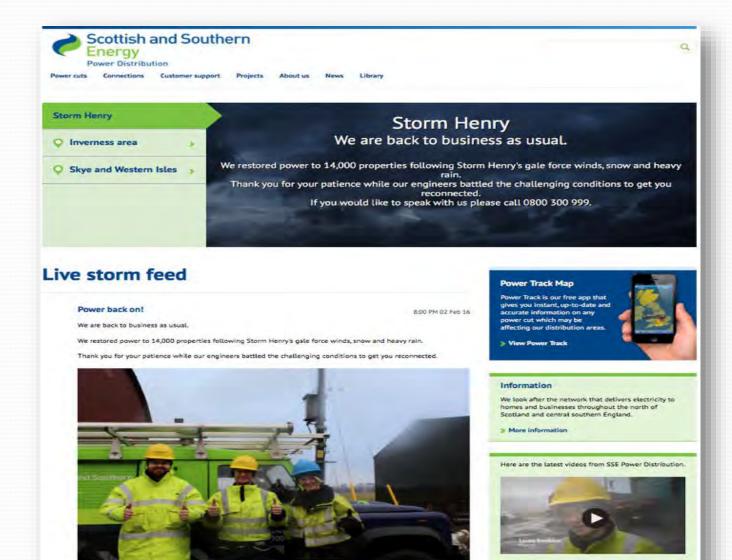




Hot food organised and promoted



Everything brought together on the website



Measuring success

Storm Live

- 20,187 Pageviewsto Storm Live –increase of 1000%on news pageaverage
- Average time on site >5mins, an increase of 160%

Facebook

- Shares: 3,605
- Comments: 2,454
- Post likes: 5,325
- Facebook likes: increased 155% from 3,265 to 8,317

Twitter

- Mentions: 1,145
- Retweets: 1,349
- Followers increased 30% from 2,612 to 3,375



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- @Cal444
- LinkedIn
- Instagram
- Facebook
- Snapchat

